CAPITAL IMPROVEMENT BOARD OF MANAGERS

OF MARION COUNTY
Minutes of Meeting
Friday, December 9, 2022-8:30 am
Visit Indy Boardroom
and Via Teleconference

A Meeting of the Capital Improvement Board of Managers of Marion County, ("Board") was held on December 9, 2022. Per Indiana law, this meeting took place in person as well as via teleconference. Board members Melina Kennedy, David E. Corbitt, David Ruhmkorff, Earl Goode, and Sarah Fisher attended in person as did Ex-Officio Leonard Hoops. Board members Mick Terrell, Jaime Bohler Smith and Maggie A. Lewis attended virtually. Board member Jim Dora Jr. was absent. Others in attendance included Andy Mallon, Executive Director, Mary Solada, General Counsel, Dentons Bingham Greenebaum LLP ("DBG"), Tom Boyle, Director of Operations, Kobi Wright, Chief Legal Officer and Business Operations Director, Eric Neuburger, Stadium Director, Tim Kuehr, Chief Financial Officer, Monique Wise, Director of Sales and Marketing, Chad Wilke, Director of Event Services, Daren Kingi, Visit Indy ("VI"), David Sease, SGA, and members of the media. (A copy of the list of those who were in attendance is attached hereto.)

Ms. Kennedy introduced the **Approval of Minutes** for the November 11, 2022, CIB Meeting which are attached to and made a part of these Minutes. Mr. Corbitt motioned to approve the Minutes. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Jaime Bohler Smith: Yes Maggie Lewis: Yes Mick Terrell: Yes Melina Kennedy: Yes David Corbitt: Yes David Ruhmkorff: Yes Earl Goode: Yes Sarah Fisher: Yes Jim Dora- Not present

There were no further comments from the Board. The Minutes from the November 11, 2022, CIB Meeting were unanimously approved as presented.

Financial Update

Mr. Kuehr presented the **Financial Update** to the Board as per the supporting documentation, which is attached hereto and made a part of these minutes. Mr. Kuehr reviewed the financial statements for the month and year to date with the Board members explaining variances from budget and answering questions as necessary. Ms. Kennedy asked if there were any additional questions for Mr. Kuehr regarding the Financial Update and there were none at this time.

Mr. Kuehr next presented the **Bad Debt Write-Off** agenda item which is attached to and made a part of these Minutes. Mr. Kuehr and Mr. Mallon explained that this is something that is annually brought before the Board. The proposed bad debt accounts total \$20,288.52. Mr. Kuehr then requested authorization from the Board for this bad debt amount to be written off as

of December 31, 2022. Mr. Corbitt motioned to approve the Bad Debt Write-Off and Mr. Ruhmkorff seconded said motion.

Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Jaime Bohler Smith: Yes Maggie Lewis: Yes Mick Terrell: Yes Melina Kennedy: Yes David Corbitt: Yes David Ruhmkorff: Yes Earl Goode: Yes Sarah Fisher: Yes Jim Dora- Not present

The Bad Debt Write-Off agenda item was unanimously approved as presented.

Ms. Kennedy then introduced the Visit Indy Updates agenda item as attached hereto and made a part of these Minutes and presented by Leonard Hoops. Mr. Hoops updated the Board on the Hotel Market Share Performance for the previous month and explained the VI Room-Night Production by Year. Venue and Market Segment, comparing this year's results to past years' results using data and graphs. Mr. Hoops reported that October was the best October they have ever had and the YTD was also the best ever recorded. He reported that YTD figures were 26 million ahead of where we were in our record year of 2019. He noted that Marion County blew the roof off the pre-pandemic numbers at 115% as compared to 2019 and reported that even DT was at 113% revenue in comparison to the numbers for the same time in 2019. Mr. Hoops noted that VI is at 87% of booking goal for the year but that he felt they were on track to not only meet their goal numbers but to exceed them and fully expected to reach over 100% of their goal. Mr. Hoops also informed the Board that VI was at 112% of their lead pipeline. He ended his presentation saying that this was one of the most positive reports that he has ever been able to deliver in years and that he and his staff felt very good about being able to report this back to the Board. Ms. Kennedy asked the Board if there were any further questions for Mr. Hoops and there were none at this time. She thanked Mr. Hoops for his presentation.

Ms. Kennedy introduced the next agenda item ICCLOS Sales Report as attached hereto and made a part of these Minutes. She introduced Monique Wise to present the ICC portion of the report. Ms. Wise informed the Board that the occupancy for November was 46.9% which is fairly standard for the month and actually a little higher than 2019 November occupancy. She noted the month of December was on track to be even better reporting that the Big Ten Fan Fest kicked off the previous weekend with their third highest attendance ever at over 36,000 guests on Saturday before the big game. She noted their second highest attendance was set in 2019 with the highest occurring in 2013. Ms. Wise reported that PRI was currently in the building with an anticipated attendance of approximately 50,000. She reminded the Board that 2022 marks the 10-year anniversary of the Performance Racing Industry group returning to Indianapolis for the annual event. Ms. Wise reported the last weekend of December will close out with the Urbana Student Missions Conference bringing an additional 5,000 attendees to the City at an otherwise slow time. Ms. Wise informed the Board that the month of January would be busy as well starting off with Archery Trade Association which is typically an annual event but has not

been in house for the last 3 years due to COVID in 2021 and due to the College Football National Championship in 2022. She informed the Board that this would be followed by the JAMfest Super Nationals cheerleading competition which would be followed by the Central Zone Volleyball Invitational. She noted that these three events will bring over 60,000 attendees to the Convention Center over multiple days. Ms. Kennedy thanked Ms. Wise for her presentation and asked the Board if there were any questions. There were no questions for Ms. Wise at this time. Ms. Kennedy introduced Eric Neuburger to present the LOS portion of the Sales Report. Mr. Neuburger informed the Board that since the last CIB meeting the Stadium has been busy with several events including hosting an event for Tech point, Playbook Youth Football, the Colts football game against the Philadelphia Eagles as well as the first Monday Night Football game to come to LOS since Mr. Neuburger became the Stadium Director. Other notable events included the Big Ten Football Championship game featuring Purdue vs Michigan which welcomed many Big Ten fans to the City and the annual IHSAA High School Championship Football games featuring 6 games over the Thanksgiving weekend. He informed the Board that PRI was currently at the Stadium and upcoming notable events included the Boy Scouts annual Luncheon, the Colts Bleed Blue Blood Drive and the second Monday Night Football appearance for the Colts on December 26th against the San Diego Chargers. Mr. Neuburger thanked Ms. Wise and her Sales team for assisting his team at the Stadium during the last several months noting that LOS has been without a full time Sales manager. Mr. Neuburger informed the Board he was excited to welcome a new booking manager at the Stadium who also happens to be a former Visit Indy employee returning to Indiana after spending time working in Las Vegas. He commented that she has made a lot of good contacts from her time on the West coast and he is excited to welcome her to the LOS team. Ms. Kennedy asked the Board if there were any questions for Mr. Neuburger and there were none at this time. Ms. Kennedy thanked Mr. Neuburger for his report and moved on to the next agenda item.

Mr. Mallon presented the **Transfers and Encumbrances of 2022 Budget Dollars** agenda item which is attached to and made a part of these Minutes. He explained this process involves Capital Projects that were budgeted, appropriated and started in 2022 but will not be completed by year end. Mr. Mallon explained this is ultimately a Budget exercise and that the process is necessary so the funds appropriated in 2022 can be properly paid in 2023 when the work actually takes place. Mr. Mallon requested the approval from the Board to move the funds from 2022 to 2023. The summary document includes a list of 2022 projects which correspond with the funds to be encumbered. After further inquiries, questions and discussion by the Board, Mr. Mallon and Mr. Kuehr, Mr. Corbitt motioned to approve the Transfers and Encumbrances of 2022 Budget Dollars agenda item and Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes
Jaime Bohler Smith: Yes
Maggie Lewis: Yes
Jim Dora- Not present

The **Transfers and Encumbrances of 2022 Budget Dollars** agenda item was unanimously approved as presented.

Ms. Kennedy introduced the **Pacers Approvals** agenda item which is attached to and made a part of these Minutes and presented by Mr. Mallon and Ms. Solada. Ms. Solada explained to the Board that this agenda item consists of essentially three legal documents that the CIB is seeking approval for Mr. Mallon to sign on behalf of the Board. Ms. Solada provided a detailed explanation of the three components of the Pacers Approvals agenda item which is comprised of the following three legal documents all of which are attached to and made a part of these Minutes:

- Plaza Use Agreement
- Second Amended and Restated Virginia Avenue Parking Garage Parking Agreement
- Fourth Addendum to Second Amended and Restated Fieldhouse Operating Agreement

Ms. Solada explained the Plaza Use Agreement encompasses the construction component of the project and is very detailed. She credited her partner at Dentons, Don Graham, with being very involved in this portion of the process. Ms. Solada noted the 2nd document, **Second** Amended and Restated Virginia Avenue Parking Garage Parking Agreement, is a compilation of all the various parking agreements with the Pacers Organization in one master agreement. She explained that the document pulls together all of the pieces of the various parking agreements so they can all be found in one place and credited Mr. Mallon with creating this extremely helpful resource. Ms. Solada noted the 3rd document included in this Pacers Approval agenda item is the Fourth Addendum to Second Amended and Restated Fieldhouse Operating Agreement. There was a detailed discussion among the Board members, Ms. Solada and Mr. Mallon pertaining to various topics including the differences between a Use agreement and a Lease agreement, the various contingencies in which the property would remain public, scenarios pertaining to the various options available to the CIB should the Pacers Organization ever decide to move on from Indianapolis in the future, similarities between the St. Vincent's facility agreement and the Plaza Agreement and Property taxes with Ms. Solada and Mr. Mallon responding to all of the Board's questions and concerns. When there were no further questions from the Board, Mr. Mallon asked for a Motion giving him authorization to sign these three pieces of the Pacers Approval agenda item in one vote. Mr. Corbitt motioned to approve the Pacers Approvals agenda item giving Mr. Mallon the authority to sign all three legal documents included in the agenda item on behalf of the Board. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes
Jaime Bohler Smith: Yes
Maggie Lewis: Yes
Jim Dora- Not present

The **Pacers Approvals** agenda item was unanimously approved as presented. Mr. Mallon thanked the Board for their support.

Mr. Mallon presented the Convention Center Phase 6 Expansion - CMC Award & Resolution agenda item which is attached to and made a part of these Minutes. Mr. Mallon explained that the CIB conducted a request for proposal process to select a construction manager pursuant to the CM constructor statute (Ind. Code 5-32-1-1, et. seq.) ("CM Constructor Statute"). He explained only one proposal was received from AECOM Hunt/Powers & Sons. Mr. Mallon explained the evaluation committee reviewed and evaluated the AECOM Hunt/Powers & Sons proposal and deemed it to be valid and responsive to the RFP and meeting the RFP requirements and the CM Constructor Statute. The RFP CM Constructor Statute allows for negotiations with the proposing firm selected based on the evaluation committee's review and evaluation. He noted that if the negotiations do not result in an agreeable contract with an acceptable guaranteed maximum price, the CIB has additional rights which include re-bidding the project or terminating the negotiations. Mr. Mallon explained that the CIB has been holding the award of the CM contract in abeyance as other factors impacting the project have come into focus. He also noted that XBE Participation will be confirmed with AECOM Hunt/Powers & Sons as part of the negotiations and when it selects and qualifies first tier subcontractors pursuant to our requirements of the CM Constructor Statute. Mr. Mallon explained that the CIB will be establishing and publishing requirements on this at an upcoming meeting once construction becomes closer. He noted the contract value will be negotiated pursuant to the CM Constructor Statute and consistent with the financing documents and overall requirements. Staff and counsel recommend the award of the CM Contract to AECOM Hunt/Powers & Sons and enter into negotiations. After a detailed discussion among the Board members, Mr. Mallon, Mr. Boyle and Mr. Hoops with many questions and concerns addressed and answered by Mr. Mallon, Mr. Boyle and Mr. Hoops, Mr. Corbitt motioned to approve the Convention Center Phase 6 Expansion - CMC Award portion of the agenda item. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes
Jaime Bohler Smith: Yes
Maggie Lewis: Yes
Jim Dora- Not present

The Convention Center Phase 6 Expansion - CMC Award portion of the agenda item was unanimously approved as presented.

Mr. Mallon presented the **Convention Center Phase 6 Expansion Resolution** portion of the agenda item which is attached to and made a part of these Minutes. Mr. Mallon outlined the main components of the Resolution as follows:

• The Board hereby authorizes the expenditure of an amount not to exceed Fifty Million Dollars (\$50,000,000) for the payment of expenses, including but not limited to professional fees, construction costs, financing costs, real estate and right of way acquisition costs, and any other costs directly or indirectly associated with the Podium Project and other public improvements furthering the redevelopment of Pan Am Plaza.

- The Executive Director of the Board is hereby authorized to enter into any agreements as may be necessary or desirable to further the purposes of this Resolution.
- This Resolution shall be in full force and effect immediately after its adoption by the Board.

After a discussion among the Board members, Mr. Mallon, Ms. Solada and Mr. Hoops in which all questions and concerns were addressed to the satisfaction of the Board, Ms. Kennedy asked the Board for a motion to approve the attached Resolution. Mr. Corbitt motioned to approve the **Resolution** portion of the Convention Center Phase 6 Expansion agenda item. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes
Jaime Bohler Smith: Yes
Maggie Lewis: Yes
Jim Dora- Not present

The **Resolution** portion of the Convention Center Phase 6 Expansion agenda item was unanimously approved as presented.

Mr. Mallon presented the **Visit Indy Contract** agenda item which is attached to and made a part of these Minutes. He explained this was a Service Agreement between VI and the CIB with a one-year term extending through December of 2023 noting that the terms of the agreement were the same as in 2022. After further inquiries, questions and discussion by the Board, Mr. Mallon and Mr. Hoops, Mr. Corbitt motioned to approve the Visit Indy Contract. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes
Jaime Bohler Smith: Yes
Maggie Lewis: Yes
Jim Dora- Not present

The **Visit Indy Contract** agenda item was unanimously approved as presented. Mr. Hoops thanked the Board for their continued support.

Mr. Mallon presented the **Gainbridge Fieldhouse: Video Production System - Technology Proposal Project** agenda item which is attached to and made a part of these Minutes. Mr. Mallon explained that consistent with the second amended operating agreement, under

technology improvements, this project consists of the upgrade to the video/production room. The CIB issued requests for proposals, with three vendors submitting proposals. The budget was estimated at \$6,606,878.00 in combination with the Room Renovations bid project. In partnership with the Pacers, the CIB, along with its consultant WJHW, reviewed and conducted interviews with each vendor to determine the best overall system and value. It was determined that One Diversified LLC submitted the most advantageous proposal in the amount of \$5,259,514.82 which includes a combination of base bid, twelve deduct voluntary alternates and unit costs with MBE Participation at 4.5%. Staff and counsel recommend awarding the project to One Diversified LLC in the amount of \$5,259,514.82. Ms. Kennedy asked the Board if there were any questions and there were none at this time.

Mr. Corbitt motioned to approve the Minutes. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes David Corbitt: Yes David Ruhmkorff: Yes Earl Goode: Yes Sarah Fisher: Yes Mick Terrell: Yes Jaime Bohler Smith: Yes Maggie Lewis: Yes

Jim Dora- Not present

The Gainbridge Fieldhouse: Video Production System - Technology Proposal Project agenda item was unanimously approved as presented.

Mr. Mallon presented the Gainbridge Fieldhouse: Video Production System - Room Renovations Bid Project agenda item which is attached to and made a part of these Minutes. Mr. Mallon explained that consistent with the second amended operating agreement, under technology improvements, this project is in conjunction with the Video Production System Replacement. This project consists of the renovations to the Video Production Room and adjacent areas. The renovations include demolition and creation of new walls, ceilings, light fixtures, HVAC and plumbing. The contractor will also be responsible for installing the ownerfurnished computer room air conditioning unit, which was approved for purchase at the October 14, 2022 CIB Board Meeting. Mr. Mallon explained that the project was publicly bid under Ind. Code 36-1-12. The budget was estimated at \$6,606,878.00 in combination with the Technology Proposal project. Mr. Mallon reported that the lowest responsive and responsible bid was submitted by Taylor Bros. Construction Co., Inc. in the amount of \$407,000.00 with XBE Participation: 0.21% MBE; 3.63% WBE. He added that Taylor Bros. Construction Co., Inc. is 100% MBE Firm. Staff and counsel recommend awarding the project to Taylor Bros. Construction Co., Inc. in the amount of \$407,000.00. Ms. Kennedy asked the Board if there were any questions and there were none at this time.

Mr. Corbitt motioned to approve the Gainbridge Fieldhouse: Video Production System - Room Renovations Bid Project agenda item. Ms. Fisher seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes David Corbitt: Yes David Ruhmkorff: Yes

Earl Goode: Yes Sarah Fisher: Yes Mick Terrell: Yes

Jaime Bohler Smith: Yes Maggie Lewis: Yes Jim Dora- Not present

The Gainbridge Fieldhouse: Video Production System - Room Renovations Bid Project agenda item was unanimously approved as presented.

At this time Ms. Lewis left the meeting due to another commitment. Mr. Mallon presented the Indiana Convention Center: Carpet Replacement Bid Project agenda item which is attached to and made a part of these Minutes. Mr. Mallon explained that the project consists of the demolition of carpeting, resilient accessory trim, and walk-off mats in concourses (corridors), lobbies, meeting rooms, ballrooms, skywalks and other adjacent spaces within the Indiana Convention Center. Mr. Mallon explained that this project will also provide new floor finishes in patterns, in all areas where existing materials were removed during demolition. He explained that the project was publicly bid under Ind. Code 36-1-12 with an estimated budget of \$4,500,000.00. The lowest bid was submitted by Diverzify+ LLC in the amount of \$3,711,439.00. However, the bid was rejected, as they are not certified by the State for Public Works projects over \$300,000.00 under Ind. Code 4-13.6-4 (or Ind. Code 8-23-10). The next lowest responsive and responsible bid was submitted by The Blakley's Corporation in the amount of \$3,884,520.00 with XBE Participation: 4.51% WBE, 0.62% MBE. Staff and counsel recommend awarding the project to The Blakley's Corporation in the amount of \$3,884,520.00. Ms. Kennedy asked the Board if there were any questions and there were none at this time.

Mr. Corbitt motioned to approve the Indiana Convention Center: Carpet Replacement Bid Project agenda item. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes David Corbitt: Yes David Ruhmkorff: Yes Earl Goode: Yes Sarah Fisher: Yes Mick Terrell: Yes Jaime Bohler Smith: Yes

Maggie Lewis: Not present: left meeting earlier

Jim Dora- Not present

The Indiana Convention Center: Carpet Replacement Bid Project agenda item was unanimously approved as presented.

Mr. Mallon presented the LOS WI-FI Software / Equipment Maintenance agreement agenda item which is attached to and made a part of these Minutes. Mr. Mallon explained that the LOS WI-FI was replaced in 2019 in partnership with the Indianapolis Colts and Verizon Wireless Company. He reported that the system has been in full operation, performing as designed. The system has successfully operated for NCAA National Championships, Colts games, Big Ten Championships and major trade shows. The maintenance agreement will serve to cover software upgrades and equipment replacement. The term of the agreement is 1 year

with an annual cost of \$213,083.32. Staff and counsel recommend approval to award the maintenance agreement to ConvergeOne in the amount of \$213,083.32. Ms. Kennedy asked the Board if there were any questions and there were none at this time.

Mr. Corbitt motioned to approve the LOS WI-FI Software / Equipment Maintenance agreement agenda item. Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes
David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes

Jaime Bohler Smith: Yes

Maggie Lewis: Not present: left meeting earlier

Jim Dora- Not present

The LOS WI-FI Software / Equipment Maintenance agreement agenda item was unanimously approved as presented.

Ms. Kennedy introduced the **Claims** as attached hereto and made a part of these Minutes. Mr. Mallon presented **Operating Claims 12587G** and **Confirming Claims 12565C**. There were no questions from the Board at this time. Ms. Kennedy recused herself from line items 81, 82, and 83 on the Operating Claims Vouchers and line items 163 and 164 on the Confirming Claims Vouchers. Mr. Corbitt motioned to approve both the Operating and Confirming Claims and Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes, with exception of recusal of line items 81, 82, and 83 on the Operating Vouchers and recusal of line items 163 and 164 on the Confirming Vouchers.

David Corbitt: Yes
David Ruhmkorff: Yes
Earl Goode: Yes
Sarah Fisher: Yes
Mick Terrell: Yes

Jaime Bohler Smith: Yes

Maggie Lewis: Not present; left meeting earlier

Jim Dora- Not present

Operating Claims 12587G and Confirming Claims 12565C were both unanimously approved as presented by the Board taking into consideration the aforementioned recusals.

Mr. Mallon next presented the Gainbridge Fieldhouse **Construction Claims B234** as attached hereto and made a part of these Minutes. There were no questions from the Board at this time. Mr. Goode motioned to approve the Gainbridge Fieldhouse Construction Claims and Mr. Ruhmkorff seconded said motion. Mr. Mallon read the roll call to poll the Board and document the vote of each Board Member with the following results:

Melina Kennedy: Yes David Corbitt: Yes

David Ruhmkorff: Yes Earl Goode: Yes Sarah Fisher: Yes Mick Terrell: Yes

Jaime Bohler Smith: Yes

Maggie Lewis: Not present; left meeting earlier

Jim Dora- Not present

There were no further comments from the Board. The Gainbridge Fieldhouse Construction Claims B234 were unanimously approved as presented.

In **Other Business**, Ms. Kennedy informed the Board that she would be transitioning from her position at Cummins in February of 2023 and she has accepted the role of Chief Executive Officer at Central Indiana Corporate Partnership ("CICP"). She expressed that this was an extremely difficult personal decision for her to make but she was very excited about her future role with the CICP. After a round of applause from the Board and meeting attendees, Mr. Mallon congratulated Ms. Kennedy on her new role and commented that the CICP could not have picked a better person for the position.

Ms. Kennedy wished everyone a Happy Holiday Season.

There being no further **Other Business** to address and no **Public Comment**, the meeting was adjourned.

Melina Kennedy, President

THE CAPITAL IMPROVEMENT BOARD

OF MANAGERS

OF MARION COUNTY

David Ruhmkorff, Secretary

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