

CAPITAL IMPROVEMENT BOARD OF MANAGERS  
OF MARION COUNTY, INDIANA  
Minutes of Meeting  
Friday, May 10, 2019-8:30am  
Indiana Convention Center Boardroom

A Meeting of the Capital Improvement Board of Managers of Marion County, Indiana ("Board") was held on May 10, 2019 in the Indiana Convention Center's Boardroom.

Board Members present included Melina Kennedy, David E. Corbitt, Michael C. Terrell, Jim Dora Jr., Maggie A. Lewis, David Ruhmkorff and Brenda Myers, as well as Ex-Officio Leonard Hoops. Others in attendance included Barney Levengood, Executive Director, Mary Solada, General Counsel, Bingham Greenebaum Doll LLP, Bryan Collins, Bingham Greenebaum Doll LLP, Kobi Wright, Business Operations Director and Senior Staff Counsel, Debbie Hennessey, Convention Center Director, Tom Boyle, Director of Operations, Tim Kuehr, Chief Financial Officer, Eric Neuburger, Stadium Director, SaRita Hughes, City County Council, Kelly McNairy, Key Bank Capital Markets, Daren Kingi, Visit Indy ("VI"), Chris Gahl, VI, Matt Albrecht, Pacers Sports and Entertainment, David Sease, SGA, and members of the media. (A copy of the list of those who signed in upon arrival is attached hereto.)

Ms. Kennedy informed the Board that Senate Enrolled Act No. 7 ("SEA 7"), was signed by Governor Holcomb on May 6, 2019. As the Board knows, SEA 7 provides a fiscal structure for long term funding to assist the CIB in implementing its 25 year vision, including supporting the 2019 Second Amendment to Operating Agreement with the Indiana Pacers ("Second Amendment"). She emphasized a lot of hard work and bipartisan support went into this legislation. She noted that part of the bill includes a governing change and that change is effective immediately. This change eliminated one Mayoral appointed Board member and one Commissioner appointed Board member, and in their place two Governor appointed members will be added to the Board at a later date. As a result of the governance changes, Mary Ann Fagan and Ray Biederman will no longer serve on the Board. Ms. Kennedy expressed that both Ms. Fagan and Mr. Biederman were outstanding Board members and thanked them on behalf of the Board for their services. Ms. Kennedy introduced Mary Solada, General Counsel, to explain these procedural changes in further detail and lead the swearing in of the new Board Members. Ms. Solada reiterated to the Board that when the Governor signed the bill a week ago it became effective immediately and at that time the five remaining Mayoral appointed Board members were given new appointments to serve on the CIB by Mayor Hogsett. She noted the appointed member from the City County Council, Ms. Lewis, and the appointed member from the surrounding counties, Brenda Myers, will both remain in place. She explained as these are new appointments, the five members need to be sworn in as Board members and she then introduced SaRita Hughes, the Clerk of the City County Council, to administer the oath. Ms. Solada asked the five to stand and Ms. Kennedy, Mr. Corbitt, Mr. Terrell, Mr. Ruhmkorff and Mr. Dora took their oaths of office and were sworn in by Ms. Hughes.

Ms. Kennedy introduced the **Approval of Minutes** from the Friday, April 12, 2019 meeting. Upon a motion by Ms. Lewis and seconded by Mr. Corbitt the Minutes were unanimously approved as presented.

Ms. Kennedy explained that because of the new Mayor appointments, it is necessary to fill the office of Treasurer position left vacant as a result of the governing change. It is believed that new officers should be elected and she presented that Agenda item to the Board. Upon a motion by Mr. Corbitt to which motion was seconded by Ms. Lewis and on a vote of 7 to 0 in favor of that motion, the following individuals were elected to serve as Officers:

Melina Kennedy, **President**  
David E. Corbitt, **Vice President**  
Mick Terrell, **Treasurer**  
David Ruhmkorff, **Secretary**

Ms. Kennedy introduced Mr. Kuehr who presented the **Financial Update** to the Board as per the supporting documentation, which is attached and made a part of these minutes. Mr. Kuehr reviewed the financial statements for the month and year to date with the Board members explaining variances from budget and answering questions as necessary. Ms. Kennedy asked if there were any additional questions for Mr. Kuehr regarding the Financial Update and there were none at this time.

### **Field House Management Report**

Mr. Kuehr directed the Board to an additional report in the packet, attached to and made a part of these Minutes, which includes financial information from Fieldhouse Management, LLC as required, pursuant to Section 6(b) of the CIB Operating Agreement with the Pacers. He explained that this is the Statement of Revenue and Expenses for the quarter ending March 31, 2019. Mr. Kuehr informed the Board this information has been certified by Fieldhouse Management and Controller, Matt Albrecht, who was present to answer any questions. Ms. Kennedy asked if there were any questions for Mr. Albrecht and there were none at this time.

Ms. Kennedy introduced Leonard Hoops to present the **Visit Indy Update**. The Market Share Performance report, Room-Night Production and Convention Sales Booking Pace graph documents are attached to and made a part of these Minutes. Mr. Hoops informed the Board that after the March data was taken into consideration the Smith travel records indicated that this was the best 1<sup>st</sup> quarter in the history of downtown and Marion County. He also noted the Occupancy was nearly 71% for the quarter making for an auspicious start to 2019. Mr. Hoops noted in terms of what VI booked through the 1<sup>st</sup> four months of this year for the future, it is on pace to do approximately 800,000 room-nights this year. Mr. Hoops shared with the Board that the Fire Department Instructors Conference ("FDIC"), which is a significant booking for the community, has extended another year through 2024. He also informed the Board that the National Postal Forum just left the

building, and its executive director shared with Mr. Hoops that it had the highest attendance since 2009.

Mr. Hoops then introduced Chris Gahl of VI to present a thank you gift to Mr. Levensgood for all of his hard work and efforts over his many years of service. Mr. Gahl presented Mr. Levensgood with a Colts' football signed by Peyton Manning. Mr. Hoops reminded the Board that Peyton Manning was the Bill McGowan Tourism Award Winner for 2019 and he signed the football when he was in town to receive that award. Mr. Levensgood thanked VI for the gift and thanked Mr. Hoops for his partnership. Ms. Kennedy thanked Mr. Hoops for the report and asked if there were any further questions from the Board and there were none at this time.

Ms. Hennessey presented the **ICCLOS Sales Report**, which is attached to and made a part of these Minutes. Ms. Hennessey informed the Board that the occupancy in the ICC Exhibit Halls for the month of January was 84.8% capacity. Mr. Levensgood reminded the Board that he and Mr. Hoops have repeatedly shared with the Board that a facility is running at capacity when it has 70% occupancy. He emphasized that to have an occupancy of over 80% is extremely busy but to be at 84% is almost impossible. Mr. Levensgood commented on how proud he was of his staff and complimented them for their ability to change the halls of the building so quickly and seamlessly when continuously switching out one event to another. Mr. Levensgood took the opportunity to personally thank Ms. Hennessey for her for recently planning and coordinating the celebratory events and parties surrounding his retirement saying they were well-done and well-timed and he really appreciated all that she did for him. Ms. Kennedy added that Ms. Hennessey was also handling the National Rifle Association ("NRA") Convention during the same timeframe and noted she always got back in touch with her in a timely manner even while being so busy with that event. Ms. Kennedy also commended Ms. Hennessey on her management of the retirement festivities saying that Mr. Levensgood's farewell party was awesome and she was thankful for her assistance. Ms. Hennessey expressed her appreciation for their comments and began her report. She stated it was a very busy month and she also gave kudos to the set-up department for doing an amazing job transferring the building back and forth. She highlighted several notable events which occurred in April including FDIC, Gospel Coalition, the National Postal Forum and the NRA Convention. She explained there was a post-conference held with the NRA and it was thrilled with the facilities at the Convention Center and the Stadium adding the event coordinators did an incredible job. Ms. Hennessey also praised Centerplate for doing such a great job with the concessions sharing that the NRA attendees like to come in the morning and stay in the building most of the day so the attendees eat the majority of their meals in the center and were very happy with the food quality and selection. This was a main priority for the representatives from the NRA planning the event and the representatives were pleased with the accommodations. She noted the NRA was a great group of people with approximately 81,000 attendees. Ms. Hennessey said that the 500 Mini Marathon packet pick-up already took place in the earlier part of May with 40,000 in attendees. She informed the Board the IUPUI Commencement will be held at the Facility over the weekend with the main ceremony being held on Sunday at LOS. Ms. Hennessey noted other upcoming events in the month included the Do-It-Best Spring Market, two

high school graduations and five upcoming Indy Eleven Soccer matches at LOS so it would be a busy month for the buildings. Ms. Hennessey asked if there were any questions. Mr. Corbitt inquired about the type of comments made regarding the quality of our facility in comparison to other cities and asking if there were specific reasons which cause them to want to return to our venue. Ms. Hennessey said that she thought the connectivity of the building was a big factor for clients, saying that everything is relatively in close proximity so people do not have to drive anywhere. Clients have walkability to restaurants, hotels and shops. Mr. Levengood added that there is money and time saved because of this. Ms. Hennessey stated the connectivity as well as the cleanliness of the building is a comment that is often mentioned by the clients. She noted that the center can become dirty quickly but the staff is quick to act and take care of the situations that arise keeping the concessions and restrooms clean. She pointed out this is a result of Tom Boyle, the Director of Operations, and his staff doing such an outstanding job. Mr. Levengood took this opportunity to recognize Mr. Boyle saying that he is "The Guy" that makes it all work. He praised Mr. Boyle saying that when the CIB gets compliments about how clean the building is, it is because of Tom and his crew. He also added that the loading docks of the building are cleaner than the front-of-the-house of almost every convention center in the country and it is because of Tom and his crew. He added "And I just want the Board to know that they've got great people in the staff and this thing is wired and going to run, wonderfully. And whenever I talk about the guy, he's it. . . .Everybody's got a guy, and Tom is that guy." Ms. Kennedy commented "Hey, and Tom, he says that when you're not here, too!" Ms. Kennedy asked if there were any further questions for Ms. Hennessey and there were none at this time.

Mr. Levengood introduced Bryan Collins, Counsel from BGD to present the three **CIB Resolutions related to Implement Planned SEA 7 Funding Sources and Related Expenditures/Financing** Agenda item. Mr. Collins explained this agenda item had three elements addressed by three separate Resolutions. Mr. Collins explained that there were a variety of actions and details that need to occur to implement the SEA 7 funding sources with the expectation many would occur prior to the August 1, 2019 contingency date that had been established by the terms of the newly entered into Bankers Life Fieldhouse Agreement. Ms. Kennedy and Mr. Levengood added that this action is the continuation of the planned approval processes, which will be followed by more necessary actions involving further approving actions both at the City level (including by the City-County Council) and at the State level. Mr. Collins proceeded to explain each of the three authorizing resolutions, the first he described as authorizing the CIB to enter into a loan funding arrangement with the Indiana Treasurer of State (which will afford an opportunity for the CIB have a funding source be made through the Treasurer of the State as a loan arrangement, to provide funding during the 2025-2037 period if needed), the second he described as authorizing an amendment to the CIB's 2019 budget (which would permit funding of project activities related the new Bankers Life Fieldhouse commitments) and the third he described as authorizing debt financings up to the described amounts in the presented resolution (which permits funding of project activities related the new Bankers Life Fieldhouse commitments as well as refinancing activities). Mr. Collins detailed the expectations related to the newly entered into Bankers Life Fieldhouse Agreement projects that would principally be undertaken over the 3 summer/fall periods (such to be

during each of 2020, 2021 and 2022 calendar years), with the described financings to be timed in such a way to make those project cycles possible. After an opportunity for further discussion and questions, the Resolutions were considered by the Board. Upon a motion by Mr. Ruhmkorff and seconded by Mr. Terrell all three of the presented **CIB Resolutions related to Implement Planned SEA 7 Funding Sources and Related Expenditures/Financing** were unanimously approved as presented.

### **Victory Field Home Plate Club and Administrative Office**

Mr. Levengood presented the next item on the agenda, **Victory Field Home Plate Club and Administrative Office** with the corresponding contracts and documents which are attached to and made a part of these Minutes. He noted that there were a total of 11 contracts included in this agenda item and that he was going to go through each of the contracts separately. He assured the Board that although there was a lot of material to cover for this item he would answer any questions they might have as he went through the specifics for each Bid packet and contract. He reiterated this was the Victory Field Home Plate Club and south Administrative Office Project and explained this Project involves adding additional administrative offices on the 1<sup>st</sup> base side above the concession stands and transforming the existing game day operation rooms. He added that on the suite level behind home plate there will be a 'Home Plate Club' which will have a new bar with open seating along with loge-type seating in the bowl. He explained the Project is being undertaken consistent with the executed Sub-lease Agreement which included a 20 year extension of the Agreement. The 20-year extension includes a \$6 Million investment by the CIB, over three years. Mr. Levengood reminded the Board that in 2016 the video board and sound system projects were completed and the suite renovations were done in 2017. He explained that the work was put on hold in 2018 as the plans of what was to be done were still being decided and now this large package came out of it. Mr. Levengood explained the current plan is for this work to begin in the fall of 2019 after the season has ended and is slated to be completed before next year when the Indians open the season in April for 2020. Mr. Levengood explained this project was estimated at \$6.4 Million (\$6,480,781), which included in that number a 5% contingency. This estimate was provided by the construction managers, so consistent with the Indiana Public Procurement Law, the CIB published 11 separate bid packages. He explained that the 11 bid packages plus 5 alternates are to be coordinated together during the construction period. He noted a determination has been made to accept alternate 1, 2 and 5 in the amount of \$49,610 and explained the entire bid package totals \$6,554,809. Mr. Levengood explained he was going to go through each bid packet separately answering questions along the way and then vote on the majority of them all at one time. He noted that the CIB is contributing \$2,038,980 to this project, which is the third of the \$2 Million tranches. It was decided that the first Bid package 01A would be voted on separately to accommodate a Board member's abstention and the remaining 10 bid packages would all be considered in one vote. Mr. Levengood presented **Bid package 01A for General Trades** going to the lowest responsive bidder Taylor Brothers Construction Co., Inc. in the amount of \$1,341,000. There were no questions from the Board. Upon a motion by Ms. Lewis and seconded by Mr. Dora the contract for Bid

package 01A for General Trades was awarded to Taylor Brothers Construction Co., Inc. in the amount of \$1,341,000. Mr. Corbitt abstained from the vote.

Mr. Levensgood presented the following 10 bid packages, stopping to explain and answer any questions asked by the Board members as needed.

- **Bid package 03A for Concrete** going to the lowest responsive bidder, J.C. Ripberger Construction Corporation in the amount of \$163,000.
- **Bid package 04A for Masonry** going to the lowest responsive bidder which in this case was Purdy Masonry, LLC in the amount of \$355,250. Mr. Levensgood pointed out he needed to read the following information into the Minutes. "The lowest bidder was not accepted and they were non-responsive. Employee training program for this contractor is required consistent with Indiana Statute 5-16-13-12 and on-site construction labor force must participate in an apprenticeship or training program registered with the U.S. Department of Labor Office of Apprenticeship." He stressed the low bidder did not or could not meet that requirement and was non-responsive and staff went to the next bidder, Purdy Masonry, LLC. The amount of the bid is \$355,250.
- **Bid package 05A for Structural and Misc. Steel** going to the lowest responsive bidder, Geiger & Peters, Inc., in the amount of \$1,435,000.
- **Bid package 07A for Roofing** going to the lowest responsive bidder, Henry C. Smither Roofing Co., Inc., in the amount of \$135,000.
- **Bid package 08A for Glazing**, which Mr. Levensgood clarified is glass, going to the lowest responsive bidder, Hoosier Glass Co. in the amount of \$289,600.
- **Bid package 09A for Painting & Wall Covering** going to the lowest responsive bidder which in this case was B & E Painting, Inc., in the amount of \$119,550. Mr. Levensgood read the following information into the Minutes. "The low bid was found to be unresponsive as it required that its self-performed work contractor shall agree and represent to the owner consistent with Indiana Statute 5-16-13-9 that the contractor shall contribute at least 15% of the original contract sum through work performed by the contractor's employees or the service supplied directly by the contractor or the materials supplied by the contractor." He explained the low bidder was unable to do this and staff went to the next bidder, B & E Painting Inc. The amount of the bid is \$119,550.
- **Bid package 09B for Flooring** going to the lowest responsive bidder, The Blakely Corporation, in the amount of \$136,200.
- **Bid package 11A for Food Service Equipment** going to the lowest responsive bidder, Stafford Smith, Inc., in the amount of \$55,409.
- **Bid package 23A for MEP & Fire Protection** going to the lowest responsible bidder, Sexson Mechanical Corporation, in the amount of \$1,900,000.
- **Bid package 26A for Electrical and Telecommunications** going to the lowest responsive bidder, Ermco, Inc., in the amount of \$624,800.

There were some questions from Mr. Ruhmkorff concerning the scope of some of the work and Mr. Levensgood answered these as he was presenting the items. Mr. Levensgood stated that both staff and counsel have reviewed all of the bid packages. Mr. Levensgood stated he thought that the CIB received good bids for this project and that staff did a good job. He took the opportunity to praise our Counsel at Bingham, Greenebaum, Doll, LLP and in particular, Don Graham, saying that he is amazing and keeps the CIB straight on all these construction projects. He thanked Director of Operations, Tom Boyle, and also Contracts Administrator, Bobbie Green, who worked many hours on coordinating all of these bid packages along with Mr. Boyle, adding that she does an awesome job. There were no further questions at this time.

Upon a motion by Mr. Corbitt and seconded by Mr. Ruhmkorff the remaining ten contracts that comprise the **Victory Field Home Plate Club and Administrative Office** agenda item going from Bid package 03A for Concrete all the way through to Bid package 26A for Electrical were unanimously approved as presented.

### **BLF Point of Sale System**

Mr. Levensgood presented the Bankers Life Fieldhouse Point of Sale Contract which was a part of the original 2014 Agreement with the Indiana Pacers ("2014 Agreement"). He explained this project involves replacement of Bankers Life Fieldhouse Food Service Point of Sale systems, which is in essence the modern-day cash register. This project is being undertaken consistent with the 2014 Agreement. He explained the project was estimated to cost \$978,072.49 and added there were 4 years of annual software maintenance also included in this project. Therefore, if the maintenance software is added to it the estimate was \$1,565,711.49 total. He explained the CIB published a request for proposals and received proposals from 5 vendors. Staff and counsel have determined that Appetize Technologies, Inc. submitted the most advantageous proposal with pricing, in the amount of \$1,402,643.72, which was under the estimate for both the project and the software service. Mr. Levensgood added the staff and counsel have recommended this and if it is awarded today the CIB will also enter in to an Assignment of Right to Use and Operate Agreement, which will be an agreement with the Pacers and, more importantly, with the Levi Corporation which is the food service on this after completion. This will enable use of the system, maintenance of the system, and the ability to work with them directly, within assignments of our rights. Staff and counsel recommend to the Board the contract be awarded to Appetize Technologies, Inc. as a supply contract, in the amount of \$1,402,643.72. Mr. Levensgood asked if there were any questions and there were none. Upon a motion by Mr. Ruhmkorff and seconded by Mr. Dora the **BLF Point of Sale System** contract was awarded as presented to Appetize Technologies, Inc. in the amount of \$1,402,643.72.

Mr. Levensgood next presented the **Ticketmaster Agreement** which is attached to and made a part of these Minutes. He explained this is an agreement with TicketMaster which continues the relationship that has existed for many years. He noted it provides a non-exclusive pricing structure for the Indiana Convention Center and runs through 03/31/2024, with the CIB having options to renew it making it a one-sided agreement. He

explained it designates Ticketmaster as the exclusive ticket provider, with a very few exceptions, but there are some exceptions for Lucas Oil Stadium. Mr. Levensgood explained that the proposed agreement provides for a negotiated fee pricing structure that is better in-line with today's market, more flexible with increased revenue opportunities and will hopefully keep the CIB in line with other buildings and facilities. He added that the service is funded through users' fees so the Board will not be paying for this. Mr. Levensgood explained that both the Pacers and the Colts are supportive because this is the platform that they use. Mr. Ruhnkorff asked who would be doing the installation and Mr. Levensgood clarified that most of the hardware was already in place but if it needed to be upgraded Ticketmaster would replace it. He commended Eric Neuburger, Stadium Director, and Kobi Wright, Business Operations Director and Senior Staff Counsel for putting this agreement together and researching the best options saying it was a lot of work and he thought they did a great job. There were no further questions. Upon a motion by Mr. Dora which was seconded by Ms. Lewis the Ticketmaster Agreement was unanimously approved as presented.

Ms. Kennedy introduced the following agenda item **Appointment of New Executive Director** expressing this was a topic that many of those in attendance would find bittersweet. She said everyone present is aware of the context of this subject. She reminded the Board that Mr. Levensgood has served the community and state for 28 years and stressed that it was a pleasure and truly an honor to be able to work alongside of him. She jokingly admitted that as Board President she selfishly tried to convince Mr. Levensgood to not retire, but added he deserves to retire and his family and the Board are very excited for him to retire. Ms. Kennedy stressed emphatically that speaking on behalf of the Board, he could not be thanked enough for everything he has done for the State and the City. Mr. Levensgood replied that it was an honor to be the Board's Executive Director. Ms. Kennedy continued stating that in January of this year a search was started to find a replacement for the Executive Director position. She thanked Mr. Terrell and Mr. Corbitt for leading the Board in this process and being on the search committee. She explained that this process was intended to consider a broad spectrum of candidates, both national and local, which was done. She noted there was a number of candidates that came forward as soon as the job description was posted and there was some outstanding talent considered for the position. She explained that engaging in the process of searching for a new Executive Director actually helped to clarify several important points. She noted it was an opportunity to step back and really understand the organization and recognize the incredible team of leaders already assembled at the CIB as a direct result of Mr. Levensgood's leadership in recruiting and retaining the talent. Ms. Kennedy also recognized the unbelievable leadership from VI saying that the CIB is so lucky to have Mr. Hoops, Mr. Kingi, Mr. Gahl, Mr. Wallis and others from VI who are doing a great job selling the facilities. She explained the process also gave the committee the opportunity to think through what skills would be needed in the here and now as the next several years for the CIB are really kind of historic with the upcoming major construction and complex financing through various government agencies. She emphasized there will be many complicated tasks that need to be executed on time over the next few years and there is no room for errors or time gaps. Ms. Kennedy pointed out the major construction projects currently taking place that the CIB is right in the middle of include the Second



Amendment with the Pacers, the refresh and renovation for Bankers Life Fieldhouse, or the expansion of the Convention Center, all of which are integral to continue the billion dollar impact that the CIB has on the state every single year. She explained the process helped those on the Committee step back and get clear and focused on what the CIB has today and understand what skills will be needed for the future. Ms. Kennedy explained the Committee felt the skillset needed to keep things moving in this time in particular, including experience with financing, construction and navigating government entities and relations, are all important in addition to all the operational things that are seen with the Executive Staff every single day. Ms. Kennedy explained that the hiring committee conducted a very broad search. She stated the committee had national candidates who were incredibly impressive and they had local candidates who were incredibly impressive and at the end of the day the candidate that the committee brings to the Board today is Andy Mallon. She confirmed each of the Board members are aware of Mr. Mallon now at this point in time. She explained Mr. Mallon currently serves as the Corporation Counsel for the City of Indianapolis, which she likened to the managing partner of a significantly sized law firm here. She noted that Mr. Mallon has been responsible over the last few years for the Criminal Justice Complex, a very complicated transaction that involves much of the same skillset the CIB is looking for in an Executive Director. Ms. Kennedy stressed that Mr. Mallon has a strong understanding of negotiation, finance, construction, managing people and stated he is all-around just an incredible person. She compared him to Mr. Levengood in that they both have very high integrity and values and hard work adding she thinks that everyone will enjoy working with him. Ms. Kennedy shared that she has asked Mr. Levengood to stay on as a consultant until the end of the year to assist with this new transition, but on a limited basis so he can begin to enjoy his retirement. She asked Mr. Terrell and Mr. Corbitt if they would like to add any other comments.

Mr. Terrell explained a team called Medallion was engaged to assist in the search and they helped the search committee focus on the type of traits and characteristics needed to fill the Executive Director position. Mr. Terrell stated that Barney is kind of unique individual, in that in those 28 years, he has learned so many different skill traits or sets, to do this job. He noted it would be impossible to find one person who could do all of these things, so the group had to focus on what the CIB currently has and try to find that person who could then best lead that group going forward in this kind of unique era of the CIB. Mr. Terrell stated that he has worked with Mr. Mallon in the past and the number one trait that he was looking for in an Executive Director was somebody that could be trusted and he stated that he felt this was what the CIB would find in Mr. Mallon. Mr. Terrell concluded that one of Mr. Levengood's greatest skills is that he is a hands-on leader and not someone just yelling orders from the sidelines, and he believed Mr. Mallon would be truly a hands on leader himself which is really important for the CIB at this time.

Mr. Corbitt said he wished that the Board could have hired a number of candidates, stressing it was a very tough process which included considerations for the future as well as considerations for the present. He also stated it was a very complete process considering and evaluating all angles of the responsibility of somebody replacing Mr. Levengood. He concluded saying that he believes everyone will be happy with the

selection and the Board will move forward. Ms. Kennedy expressed to Mr. Levensgood that with his unique skillset of so many different things, he was irreplaceable. He responded that he will be around to help, adding she has a great team and Mr. Mallon will be a great leader.

Ms. Myers commented that one of the greatest gifts a person can leave behind is a really talented management team. A sign of a good leader is someone who can build that base with all of those people surrounding and supporting the bigger visions. Mr. Levensgood stated that this is one of the few completely unionized facilities in the state and he commented in particular to Mr. Ruhmkorff who represents the unions, that of all the things that he is happiest and most proud of is that in all the years he has been the Executive Director there has never been a work stoppage. There was unbelievable cooperation with the business agents. He told the Board that the CIB has really great people and that they are the ones that keep things moving and on schedule. He mentioned the strong line people, the electricians, the plumbers, the carpenters, the Teamsters and the stagehands. He commented that the CIB works with wonderful third-party contractors including Denison, Centerplate, ESC, Protection Plus, CSC and IU Health, adding they are all great. He assured the Board members that they should be able to go home tonight and feel good about this hiring decision.

Ms. Kennedy presented Mr. Mallon as the search committee's selection for the position of Executive Director to the Board for consideration and approval. Upon a motion by Mr. Corbitt and seconded by Ms. Lewis the recommendation of the appointment of Andy Mallon as the new Executive Director of the Board was unanimously approved as presented. Ms. Kennedy thanked the Board for their support of this recommendation. Mr. Levensgood stated that he appreciates the Board action adding this is a great decision and Mr. Mallon is a great hire.

The next topic on the agenda was the **Claims**. Mr. Levensgood presented these to the Board as per the supporting documentation, which is attached to and made a part of these Minutes. Ms. Kennedy recused herself from line item 36 on Voucher 7058C regarding Indianapolis Power and Light. There were no questions from the Board and upon a motion by Ms. Lewis and seconded by Mr. Dora, Claims 7055G, and 7058C were unanimously approved by the Board taking into account the aforementioned recusal.

In **Other Business** Ms. Kennedy asked if there was any other business and there was none. She deferred the time to Mr. Levensgood and the Board since this was his final CIB meeting serving as the Executive Director. Mr. Levensgood stated "This is going to be short and sweet. It's been an honor, I said that already. You got a great team. All the confetti has dropped. It's all done. I'm meeting with Andy at noon today with our staff and introduce him to them and life will move on. Real simple. It's a good gig. It's been really nice and I hope to help. And that's it, real simple."

Mr. Corbitt suggested the Board take this time to recognize and well as give thanks and appreciation that Marion County is healthier because of Barney's leadership of the CIB. He emphasized how the convention and visitors business is really important to our

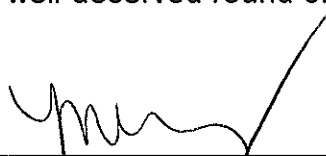
region's economic wellbeing and what the CIB does has an impact to the region, the municipalities and the citizens and their jobs. He told Mr. Levengood he was sorry to see him go but he appreciated all of his years of service and the tremendous impact he has had on Indianapolis and Marion County. Several of the Board members took this opportunity to thank Mr. Levengood for his many years of service and the job well done.

Mr. Dora commented how kind Mr. Levengood was always crediting his father, Jim Dora Sr., with hiring him and complimented him on the process he has put together at the Convention Center and the Stadium. He commented that Mr. Levengood and his team have made an amazing impact and it helps Mr. Hoops and his team do their job better. He commented that the City has these amazing huge events that go off so perfectly and a big part of that is the team that Barney put together and his leadership and he thanked him stating that there has never been a problem because Mr. Levengood has all these things handled and he thanked him for that. Mr. Levengood commented that there were two people he wished could have been at his retirement celebration saying one was Mr. Dora's father and the other was his own father. Mr. Dora replied that they would both have been proud.

Mr. Ruhmkorff shared with the Board that he first met Mr. Levengood when he was on his first or second week on the job and he was the business manager for a local union. He thanked Mr. Levengood on behalf of all organized labor for the partnership over the 28 years and in particular his treatment of unions, adding the reason there has never been any work stoppages at the Convention Center or Stadium is because of that treatment and mutual respect that Mr. Levengood has shown.

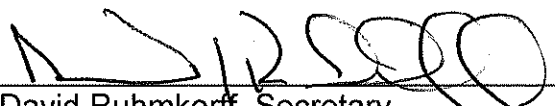
Ms. Lewis thanked Mr. Levengood on behalf of her colleagues at the City County Council for his kindness over the years saying that she appreciated how he treated the Council and his leadership. She said "God bless you and thank you so much." Mr. Levengood commented that the Council has been good to the CIB and they have been fair, adding that they have kept the CIB transparent and it has been a good working relationship.

There being no **Other Business** to address and no **Public Comment**, the meeting was adjourned and ended with the Board and all the meeting attendees giving Mr. Levengood a well-deserved round of applause and a standing ovation.



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Melina Kennedy, President  
THE CAPITAL IMPROVEMENT BOARD  
OF MANAGERS  
OF MARION COUNTY, INDIANA



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David Ruhmkorff, Secretary  
THE CAPITAL IMPROVEMENT BOARD  
OF MANAGERS  
OF MARION COUNTY, INDIANA